

BOARD OF DIRECTORS

EXECUTIVE DIRECTORS

DR CHEO TONG CHOON @ LEE TONG CHOON

Chairman of Board of Directors

Appointed as Director on 29 October 2010

Last re-elected on 24 April 2012

- Member of Board of Directors
- Member of Nominating Committee

As the Chairman of the Board, Dr Cheo Tong Choon @ Lee Tong Choon is responsible for leading the Board, facilitating effective contribution from non-executive directors, effective communication with shareholders and promoting high standards of corporate governance. He is responsible for setting the strategic direction of our Group. Dr Cheo has been leading the Group for the past three decades. Under his direction, our Group has expanded into refining, manufacturing and trading of palm oil and related products. Dr Cheo obtained a Doctor of Medicine (MD) degree from the University of Saskatchewan, Canada and is a member of the Royal Colleges of Physicians of the United Kingdom in internal medicine. He practiced as a registered medical practitioner from 1975 to 1986 with a group of medical specialists, Drs Bain & Partners in Singapore, before he took over the leadership role in our Group.

MS MICHELLE CHEO HUI NING

Chief Executive Officer

Appointed as Director on 29 October 2010

Last Re-elected on 25 April 2013

- Member of Board of Directors

Ms Michelle Cheo Hui Ning is responsible for the formulation and execution of overall strategy of the Group and day-to-day operations. Ms Cheo joined the Group in 2003 and has been the leading force to get the Group listed on Singapore Exchange and expand the Group into specialty fats, dairy and biodiesel business. Prior to joining the Group, she worked with Exxon Mobil from 1997 to 2003 in Louisiana, USA and Singapore in the Oxo-Alcohol plant as technical support. Ms Cheo graduated in 1997 and holds a Chemical Engineering degree from Imperial College, University of London. She also obtained a Master of Business Administration degree from INSEAD in 2004. She is on the committee of Career Women's Group of the Singapore Chinese Chamber of Commerce.

MS BIANCA CHEO HUI HSIN

Chief Operating Officer

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors

Ms Bianca Cheo Hui Hsin joined our Group in 2004 and heads the Consumer Pack segment. She has overall responsibility for our branded oil and fats sales, rice and dairy divisions and has been instrumental in expanding Group's presence in West Africa, Europe and South Americas. Prior to joining our Group, she practiced law in Singapore with Allen & Gledhill LL P from 2000 to 2003 and with Norton Rose LL P from 2003 to 2004. Ms Cheo graduated from the King's College University of London, with a Bachelor of Laws in 1998 and was admitted as an advocate and solicitor of the Supreme Court of Singapore in 2000.

MS WONG LAI WAN

Head, Risk Management

Appointed as Director on 29 October 2010

Last Re-elected on 25 April 2013

- Member of Board of Directors

Ms Wong Lai Wan joined our Group in 1987 as a chemist. She has held various portfolios in quality control, production, operations, logistics, marketing, trading, business development and risk management. She is currently responsible for the business development, operational controls and risk management of our Group. She started her career with Pan Century Edible Oils Sdn Bhd as a chemist from 1985 to 1987 before joining the Group. Ms Wong graduated with a Bachelor of Science degree in Chemistry with First Class Honours from Universiti Kebangsaan Malaysia in 1985.

MS LEONG CHOI FOONG

Head, Finance and Accounts (Malaysia)

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors

Ms Leong Choi Foong joined the Group in 1990 as the Finance Manager. She held various positions before her appointment as Group Treasurer in 2010. Currently as Finance and Accounts Head for Malaysia, she is responsible for finance, accounts and taxation functions for our Malaysia business. Prior to joining our Group, she worked as a tax and audit assistant with Othman Hew & Co. between 1980 and 1983 and as a financial

and management accountant at Southern Bank Berhad, which is now part of CIMB Bank Berhad, between 1984 and 1990. Ms Leong obtained a Bachelor of Accounting degree from the University of Malaya in 1980. She is a member of the Malaysian Association of Certified Public Accountants and a chartered accountant certified by the Malaysian Institute of Accountants.

INDEPENDENT DIRECTORS

MR GIAM CHIN TOON

Independent Director

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

Not seeking re-election

- Member of Board of Directors
- Lead Independent Director
- Chairman of Nomination Committee, Remuneration Committee
- Member of Audit Committee

Mr Giam Chin Toon is a senior partner of the law firm, Wee Swee Teow & Co. He joined the Singapore legal service in 1967 and was a magistrate until 1970. He was also President of the Law Society of Singapore between 1987 and 1989. He has served as arbitrator and counsel in many arbitral and court proceedings. Mr Giam is active in the commercial field and holds directorships in Ascott Residence Trust Management Limited and Singapore Mediation Centre. He is also Singapore's Ambassador (Non-Resident) to Peru. He has previously served on the boards of Oversea-Chinese Banking Corporation Limited, SembCorp Marine Limited, the Singapore Institute of Directors, Health Sciences Authority, Energy Market Authority, and Raffles Holdings Limited. Mr Giam graduated from the University of Singapore in 1967 with a Bachelor of Laws (Honours) and a Masters of Law degree in 1969.

MR LIM HOW TECK

Independent Director

Appointed as Director on 29 October 2010

Last re-elected on 24 April 2012

Not seeking re-election

- Member of Board of Directors
- Chairman of Audit Committee
- Member of Remuneration Committee, Nomination Committee

Mr Lim How Teck is on the board of various companies including Redwood International Pte. Ltd., Heliconia Capital Management Pte Ltd., ARA -CWT Trust Management (Cache

Limited, PNG Sustainable Development Program Limited, Rickmers Trust Management Pte. Ltd., ARA Asset Management Ltd., The Foundation for Development Cooperation, Accuron Technologies Limited, Public Utilities Board, Mizuho Securities (Singapore) Pte Ltd. In the past, during his tenure with Neptune Orient Lines Limited from 1979 to 2005, he held various positions such as Executive Director, Group Chief Financial Officer, Group Chief Operating Officer and Group Deputy Chief Executive Officer.

Mr Lim holds a Bachelor of Accountancy Degree from the University of Singapore. He is also a graduate of the Harvard Graduate School of Business Corporate Financial Management Course and Advanced Management Program. He is a Fellow of the Chartered Institute of Management Accountants of UK, Certified Public Accountants of Australia, Institute of Certified Public Accountants of Singapore, Singapore Institute of Directors and an Associate of the Business Administration of Australia. He was awarded the Public Service Star(BBM) in 2014.

TAN SRI DATO' IR MUHAMMAD RADZI BIN HAJI MANSOR

Independent Director

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors
- Member of Audit Committee, Nomination Committee, Remuneration Committee

Tan Sri Dato' Ir Muhammad Radzi is currently the Chairman of Kumpulan Fima Berhad (Malaysia), Chairman of International Food Corporation Limited (Papua New Guinea), President-Commissioner of PT XL Axiata Tbk (Indonesia), Chairman of MMSB Consult Sdn Bhd, Chairman of Orenda Kuantum Digital Sdn Bhd and a member of the APEC Business Advisory Council (ABAC Malaysia). He was Chairman of Telekom Malaysia Berhad and its group of companies from July 1999 to July 2009 and from May 2005 to May 2011, he was a member of the board of directors of the Multimedia Development Corporation Sdn Bhd.

Tan Sri Dato' Ir Muhammad Radzi graduated with a Diploma in Electrical Engineering from Faraday House Engineering College, London in 1962, and a Master of Science degree in Technological Economics from the University of Stirling, Scotland in 1975. Tan Sri Dato' Ir Muhammad Radzi was made an Honorary Fellow by the ASEAN Federation of Engineering Organisation in 2004, a Fellow of the Institute of Marketing Malaysia and a Fellow of the Institute of Directors, Malaysia in 2007. He was appointed as the Pro-Chancellor of Multimedia University in 2008.

BOARD OF DIRECTORS

TAN SRI DATUK DR ONG SOON HOCK

Independent Director

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors
- Member of Nominating Committee, Audit Committee

Tan Sri Datuk Dr Ong Soon Hock is Emeritus Professor of University Science Malaysia (USM). As Chairman of Programme Advisory Committee Panel on Food, Nutrition and Quality, Chairman of MPOB Nutrition Projects Committee and as Chairman of International Advisory Panel on Nutrition, Dr Ong is actively involved in various research projects of Malaysian Palm Oil Board. He is also member of the Boards of Directors of Country Heights Holdings Berhad and Edge Education Foundation and Chairman of the Committee on College of Higher Education for the proposed Stella Maris College.

Tan Sri Datuk Dr Ong was a Director of the Malaysian Palm Oil Promotion Council from 1990 to 1996 and was Director General of the Palm Oil Research Institute of Malaysia from 1987 to 1989 where he remained as an advisor until 1990. His contributions to the palm oil industry have led to his receiving several prestigious awards including Merdeka Award, Palm Oil Industry Leadership (PILA) Award and Pioneer in Tocotrienol Research from The Oxygen Club of California. He has 40 years of research and development experience in lipid chemistry and is the registered holder of 16 patents in the field of palm oil related technology.

Tan Sri Datuk Dr Ong graduated with a Bachelor of Science degree with First Class Honours from the University of Malaya. He also obtained a Master of Science from the University of Malaya, a Doctor of Philosophy (PhD) in organic chemistry from King's College University of London. He was Fulbright-Hays Fellow at MIT. He was Visiting Professor at Dyson Perrins Laboratory, University of Oxford. He is a Senior Fellow of the Academy of Sciences Malaysia with the title "Academician", Fellow of King's College, London and Fellow of TWAS Academy of Sciences.

MR ROBERT LOKE TAN CHENG

Independent Director

Proposed appointment, subject to the Shareholders' approval in the Annual General Meeting on 28 April 2015

- Member of Board of Directors
- Lead Independent Director
- Chairman of Nomination Committee, Remuneration Committee
- Member of Audit Committee

Mr Robert Loke Tan Cheng has 35 years of banking experience with major global, regional and investment banks in Asia. Mr Loke led Bangkok Bank Berhad for nine years before retiring as Chief Executive and Executive Director in January 2015. In the past, Mr Loke held various positions in Risk Management for Nomura Singapore Limited, Keppel Tatlee Bank and OCBC Group from 1995 to 2006. He was also responsible for Lending and Operational activities for Allied Irish Bank and was a relationship manager for Chase Manhattan bank from 1980 to 1995.

Mr Loke was a member of the Association of Banks in Singapore's (ABS) standing committee for Risk Management and the Vice-Chairman of the ABS's Credit Risk task force from 2005 to 2006. He was also an Executive Director of Bangkok Bank Berhad and Director for Bangkok Bank Nominees from Jan 2007 to 2015.

Mr Loke obtained Post Graduate Diploma in Management from McGill University in 1979. He also obtained MBA and Electrical Engineering with cum Laude (Distinction) from Concordia University in 1980 and 1978 respectively.

DR FOO SAY MUI (BILL)

Independent Director

Proposed appointment, subject to the Shareholders' approval in the Annual General Meeting on 28 April 2015

- Member of Board of Directors
- Chairman of Audit Committee
- Member of Remuneration Committee, Nomination Committee

Dr Foo Say Mui (Bill) has over 30 years' experience in financial services. He is currently Chairman of Unigestion Asia Pte Ltd, an investment management company. He also serves on various charity and non-profit organizations including as Chairman of Salvation Army Advisory Board, Chairman of Heartware Network, a youth related charity and member of the National University of Singapore President's Advancement Advisory Council. Dr Foo has also served as an Independent Director and Chair of various Audit Committees on boards including International Enterprise Singapore, Temasek Life Sciences Ventures Pte Ltd and Yellow Pages Ltd.

During his tenure at ANZ from 1999 to 2015, his positions included Singapore CEO and Vice Chairman of South and South East Asia. Working with Schroders from 1993 to 1999, Dr Foo held various positions including as President Director and Regional Head of Investment Banking.

Dr Foo holds a B.Admin from Concordia University, MBA from McGill University and an Honorary Doctor of Commerce from James Cook University.